

Youth Justice Plan 2018-2019
City of Wolverhampton



Introduction

Wolverhampton Youth Offending Team (YOT) continues to work with some of the City's most challenging young people to prevent offending and reoffending. A variety of internal quality assurance processes confirm that overall operational delivery remains strong and well managed. From year to year the YOT partnership seeks to consolidate previous progress and achievements whilst being responsive and open to new developments and challenges that present themselves. This plan reviews our progress over the last year and outlines the targets for continuous improvement.

The Youth Justice Plan for 2017-2018 was accompanied by an action plan that was reviewed regularly at YOT Management Board meetings and was signed off late February 2018. In this way the reflections and ambitions of the planning process are embedded into action with strategic oversight.

This plan for 2018-2019 reviews our progress so far and outlines our plans for continuous improvement. In addition, the HMIP inspection report "The Work of Youth Offending Teams to Protect the Public (October 2017) has reinforced the commitment of the YOT to understand and design services that consider the impact of trauma on young people. Alongside this, the role of social media and its relationship with offending will be an integral part of future service design for 2018-2019. The findings and lessons to be learnt from the Criminal Justice Joint Inspection (CJJI) report on "Out of Court disposal work in Youth Offending Teams" (March 2018) will be used to provide the framework to review provision going forward and further develop the YOT offer at the earliest intervention stage. The recently published government "Serious Violence Strategy" (April 2018), with its emphasis on early intervention, tackling county lines and drug misuse will also inform our priorities for 2018-2019. Finally, the recently published HMIP "Standards for inspecting youth offending services" (March 2018) will provide the overarching framework in which the work of the YOT going forward will be reviewed and developed.

Key achievements in 2017-2018

- Youth Justice Board data shows that in Wolverhampton, those who reoffend commit fewer reoffences than our geographical neighbours and nationally. April-June 2016 cohort showed a 17% reduction compared to the same period in 2015.
- The implementation of the Wolverhampton Reoffending Live Tracker toolkit in April 2017 has provided encouraging data on the levels of reoffending within the first 12 months of monitoring. Local data has indicated an overall binary reoffending rate of 23.3%, compared to a regional performance of 35.3% and National performance of 37.9%
- First Time Entrants have reduced by 7% in 2017-2018 when compared with the previous year
- A reduction in the custody rate for our young people of 27% for 2017-2018 when compared with the same period 2016-2017.
- Significant improvement in the engagement levels of school age YOT young people in Education for 2017-2018 with 73% meeting the 25-hour target at the end of their statutory orders.

- Developments in Special Educational Needs (SEN) and Education Health and Care Plan (EHCP) integration into core delivery of the YOT.
- Continued development of services for young people on the cusp of the Youth Justice system by delivering brief assessment and intervention for those subject to Community Resolutions, financed in part by a grant from the Police and Crime Commissioner. In addition, an extension in the YOT offer for those young people identified as requiring further assessment and support.
- Continued contribution to the partnership approach to address gang, youth violence and county lines issues. Leading on the Children Service's Gang and Youth violence action plan; development and piloting of a gang screening matrix and the profiling and identification of young people involved or at risk of gang associations.
- Delivery of presentation and case studies at a National Conference addressing county lines and gangs.
- Work within the partnership to ensure that Multi Agency Sexual Exploitation (MASE) and 'Missing' procedures are instigated and followed through in all relevant cases
- On-going participation and involvement with the ALTAR (Abuse, Lose, Trauma, Attachment & Resilience) action research project.
- Participation of all YOT staff in the Children's Services drive to embed Restorative practice as our norm and organisational culture. The YOT has been well placed to support the delivery of training
- Recruitment of six Referral Order Panel volunteers to support this high demand area of work, with full accreditation training achieved
- YOT research into effective interventions has been completed, key findings identified the effective elements of Wolverhampton's practice, were positive working relationships; opportunities for young people to embed newly-learned skills and interventions were personalised.
- Development of a practitioner lead Interventions Development Forum to devise "InterYOT" resources, including Weapon awareness and Anger/Anxiety programmes.
- Two successful final year student social work placements plus observation opportunities for two 'Think Ahead' students
- Training of a further practice educator within YOT
- Management participation in a leadership development programme
- Strong support to those in custody recognised by HMIP and supported by the Society of Voluntary Associates (SOVA) provision
- Providing quality services to courts at a time of organisational change within HMC Services
- Providing credible and safe options in the Community for the courts including a robust Intensive Surveillance and Supervision Scheme
- Continued success in the delivery of our Virtual Junior Attendance Centre offering bespoke interventions for individual young people in partnership with the voluntary and Third Sector.

- Development and implementation of a Participation Action Plan based on YJB best practice guidance on the model to “Consult and inform” young people engaged with the service.

YOT Young People

YOT service users are at the heart of everything we do, and all administration and back room activity is there to support the frontline interface with our young people.

Young people are involved in their assessments and actively encouraged to share in the planning of interventions. This has been highlighted within the recent YOT intervention research and from feedback received from young people involved with Out of Court disposals and Referral Order Panels.

The recently completed Interventions research highlights that young people recognise that the relationship and style of the worker is key to their engagement. This reflects a key component of Restorative Practice which is being embedded across the whole of Children’s Services. Alongside this, the on-going ALTAR research has resulted in further service review to ensure that our practice is trauma informed and built around the key elements of relational based practice.

Following the last HMIP e-survey in 2017 the YOT has refreshed its use of Viewpoint and actively seeks the views of service user to improve our understanding of how YOT delivery is experienced by using a Wolverhampton bespoke e-survey. In addition, as part of the participation action plan, consultations have been completed in key practice areas of Out of Court and Referral Order panels, both reflecting very positive feedback and areas that have resulted in service reflection and change.

The YOT is currently working to ensure that our services are accessible to all service users and an action plan has been developed to progress our reach for the needs of those with Special Educational Needs and Disabilities. In addition, issues of disproportionality and the experience of Black, Asian and Minority Ethnic young people within the criminal justice system and the YOT, remains an area of significant focus. To this end the voice of these service users are being actively sought and the interventions being offered and developed will be tailored to address key areas of disproportionality.

Structure and governance

The work of the YOT is overseen by a well-attended strategic quarterly YOT Management Board (YMB). Over the last year there have been some strategic personnel changes which has resulted in a change in Chair for the Board and other attendees. These transitions have been managed successfully. The Board welcomes guest attendance of our Local Partnership Adviser from the Youth Justice Board who can provide national context and perspective. The Board continues to receive regular reports on:

- Resourcing: both finance and staffing including holding partners to account for any proposed changes

- A revised and improved performance data report which is detailed in respect of key factors such as age, gender, race, offence type, Focus is on the three key national drivers and other local priorities – Reducing Reoffending; First time entrants to youth justice; custody rates and engagement of young offenders in education training and employment.
- National, regional and local developments including Inspection reports, work with the West Midlands Combined Authority, delivery by partner organisations, Gang and county Lines.
- Operational practice presentations which bring alive the work of the YOT to those responsible for strategic decision making and development
- Compliance with YJB grant conditions for example the timely submission of this plan and data returns
- Ensuring Community Safety and Public Protection Incidents provide appropriate opportunities for operational and strategic learning. These are further embedded in the work of the Wolverhampton Safeguarding Children’s Board Serious Case Review Committee
- Safeguarding remains a standing item on the YMB agenda to allow any other Strategic or Operational safeguarding issue to be raised within this forum.

All of this is with a view to driving continuous improvement through the annual action plan, shaping future services in response to presenting trends and need. The YMB is a learning meeting where partners can share collective wisdom and experience to shape the future of Youth Justice in Wolverhampton. At all times the needs of children and young people stay at the heart of the agenda.

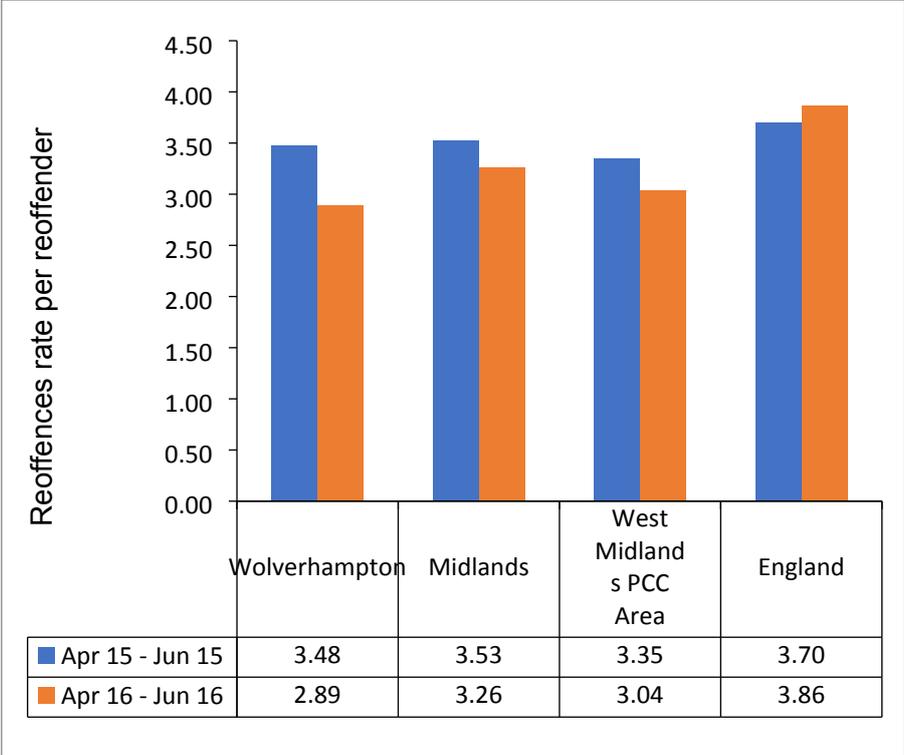
The YOT is managed by the City of Wolverhampton Council (CWC) within the Children’s Services and is well placed to contribute to the wider agenda of CWC and the broader Safer Wolverhampton Partnership (SWP). Reports about the work of the YOT are regularly presented to the CWC People Leadership Team (PLT), the Strategic Executive Board (SEB), the Wolverhampton Safeguarding Children’s Board (WSCB) and through Scrutiny and Cabinet. Particular areas of focus are reported within particular interest committees for example the Education Leadership team and Children and Young People’s scrutiny panel. This Youth Justice Plan is approved and endorsed by CWC Cabinet and the SWP.

Reducing Reoffending

The main aim of the Youth Justice system is to prevent offending and reoffending. The YJB Regional Performance Manager regularly assists the YMB with reports surrounding our reoffending performance. Over the last year we have received some specific support from the Youth Justice Board in implementing the ‘Reoffending Live Tracker Toolkit’ which has the capacity to provide more up to date and targeted data about reoffending which will inform future resource planning. This has been a significant area of progress over the last year requiring significant commitment from the Insight and Intelligence Team. This is now routinely reported on at the YMB and used in targeting resources and developing practice initiatives. As previously mentioned, this tracked cohort has provided some encouraging results to date.

The following graph from the national data of the Youth Justice Board shows that in Wolverhampton, reoffenders are committing fewer reoffences according to the latest data whereas reoffenders in the Midlands generally (including the PCC area) are committing more reoffences.

Reoffences rate per reoffender; year on year comparison of the quarterly cohort



However, the number of binary reoffenders is relatively high in Wolverhampton when compared to the new YJB YOT Family Cohort. This indicates that we need to continue to address the propensity to reoffend but that effective interventions are in place that will mitigate the frequency of reoffending. Work with the Reoffending Live Tracker will provide further intelligence to assist this understanding. The YMB has also requested a specific focus on the reoffending behaviour of young people who receive a community resolution (CR) following their first offence to evidence the impact of Community Resolution interventions.

Operational initiatives to reduce reoffending in the YOT are central to our work and include:

- Using the Reoffending Live Tracker information to target our resources on the areas of most significant reoffending, specifically reoffending within first month of an intervention and the disproportionality of BAME young people’s reoffending rates.
- Compliance meetings with young people and their carers to ensure that any deterioration in their response to YOT programmes of intervention is quickly understood, addressed and improved

- 7 days per week services for our most challenging and risky service users
- Involvement of young people in shaping our services and listening to their feedback
- Extension in the YOT offer for Community Resolutions and Out of Court disposals.
- Implementation of Pre-Panel Preparation meetings and extended contact with young people between court and referral order panel.
- Working with the Voluntary Sector to ensure services are diverse and relevant to our whole service user population e.g. SOVA, CATCH 22, Core Assets (IMPACT), Street Doctors
- Work within the wider partnership to understand the impact of 'County Lines' and gang affiliation
- Understanding the coercion and control contained within Missing and CSE experiences of young people.
- Work with families and parents to ensure the 'whole family' approach is embedded and that our Troubled Families initiatives are applied within the YOT and inform step down arrangements at the end of statutory court orders.
- Improved liaison with our partners within Children's Services e.g. the 'Looked After Children Transitions Team to produce better outcomes for our mutual population
- Work within the SWP and Children's partnerships to address the increasing threat of gang and youth violence, in particular the prevalence of weapon involved crime.
- Learn the lessons from our Interventions research to ensure that we understand what is best and effective practice.
- Implementation of trauma informed practice to support the child or young person's desistence.
- The Junior Attendance Centre continues to receive a ring-fenced budget from the YJB and this is now being utilised to provide bespoke and flexible services for young people more significantly involved in the Youth Justice system. The number of referrals from Wolverhampton has been steady and manageable. We have been pleased to consolidate our partnerships with Wolverhampton College, Kingswood Charitable Trust and the Dog's Trust amongst others, to offer a diverse, and meaningful programme particularly for those where there are indications of compliance challenges.
- Contributing to the on-going work around the Black Country Reducing Reoffending Strategy 2018-2020.

First Time Entrants (FTE) to the Youth Justice system

The First Time Entrant rate for Wolverhampton has shown a 7% reduction in young people and a 23% reduction in the number of offences committed for 2017-18 when compared against last year. Recent trends have identified that offences of violence against the person and theft are the most common for FTE. The YOT partnership has recognised the need to address this, and work has been undertaken with the Early Help service to ensure that assessed needs and interventions offered upstream of statutory services include the propensity of children and young people (CYP) to offend. This upturn also reflects the changes in the number of lower level Out of Court Disposal outcomes which would not have been previously included in these figures.

Key initiatives to further reduce FTE include:

- Use of Early Help assessment to identify upstream CYP at risk of offending
- Introduction of Community Resolution clinic to offer intervention and signposting to CYP on the cusp of FTE with appropriate signposting to Early Help
- Extension of the YOT Community Resolution and Out of Court assessment and intervention offer.
- Work with schools and private Care Home providers to ensure that prosecutions for inappropriate behaviour are minimised and very much the last resort
- Continued work with schools and education providers to ensure young people are accessing education, training or employment up to the age of 18, suitable to their level of need.

This will be a key area of priority for 2018-2019.

Use of custody

It is recognised that some CYP need to be detained for the protection of themselves and the wider community, and that this would reflect the severity of their offending. The YMB receives regular reports on custody rates, but also seeks assurance that those who are detained in the Secure estate are those for whom all other options have been exhausted or their sentence is proportionate to the crime committed.

The most recently YJB reported custody rate per 1,000 of the population of 0.80% is in line with our region and the new YJB YOT family cohort. This represents in actual terms a 27% reduction in the number of custody disposals for 2017-2018 when compared against 2016-2017. It is recognised that the number of young people involved in these statistics is very small but their behaviour and offending has been significantly impactful on the community. This has been reflected the seriousness of offences and the length of custodial sentences being imposed in 2017-2018. However, the overall reduction in the custody rate reflects the strong confidence of sentences in the YOTs ability to manage risk in the community and hold young people to account for their behaviour. Examination of individual custodial outcomes occurs after each sentencing event and the YOT senior management are generally satisfied that the YOT efforts to provide alternatives to custody for the Court are relevant and robust.

The YOT Management Board receives regular reports in respect of disproportionality in the system and has been concerned and exercised by the over-representation of black young men in custody. The findings of the Lammy report will be considered by the YMB alongside the rich seam of information provided in our performance reporting to closely monitor trends and shape the YOT responses to this issue.

The recent HMIP at Werrington Young Offenders Institute (YOI) produced very positive feedback to Wolverhampton YOT on the quality of our dedicated practitioner for young people in the secure estate. This reaffirmed previous inspection findings and continues to reinforce the wisdom of dedicated case manager time that targets young people in Secure. The YOT Head of Service presented a report on young people in the secure estate to the Wolverhampton Safeguarding Children's board in March 2018, where assurances were received about the quality of YOT practice and vigilance towards young

people in a context where some secure settings are receiving adverse reports on the quality of care and provision.

The other use of the secure estate is for CYP on remand and it is recognised that the YJB devolved budget is insufficient for the level of demand in Wolverhampton. The financial margins in these arrangements are small and a single adverse outcome can completely impact upon the budget. There has been consistent overspend on the devolved budget since its inception in 2014 and this concern has been raised through the YMB with the Youth Justice Board. The YOT works hard to provide credible bail packages to the courts, but the ongoing difficulty in accessing bespoke placements for our most challenging children within such small timescales, can produce adverse secure outcomes in Court. Training and information sessions have been shared with wider Children's Services to ensure placement demands are understood and responded to in a timely fashion. In addition, the YOT partnership is working to adhere to the PACE Concordat and produce a local protocol so that those vulnerable children detained in police cells have better options overnight. It is hoped that regional developments within the West Midlands Combined Authority will produce a more locally based agreement and the potential for value for money ring fenced emergency placements.

The YOT works to ensure that the ambition to save the use of custody for cases where it is truly the only proportionate option by the following:

- Producing quality gatekept reports to the court, supported by proportionate and credible community sentence recommendations
- The maintenance of a robust ISS scheme offering oversight and creative interventions to address risky offending and offer real alternatives to custody and secure remands.
- Maintaining the confidence of the court in all tiers of interventions and bail options e.g. Referral Order panels by offering shadow visits, presentations to Youth Court Panel meetings etc.
- Clear and credible compliance and, where necessary, enforcement procedures
- A clear risk management policy that reviews and maintains management oversight
- Utilising the Voluntary and Third Sector to ensure relevance of service to all sectors of the community
- Use of business intelligence to further understand disproportionality and follow up the implications of the Lammy report
- Embed roll out of ASSETPLUS in custody and ensure that resettlement/transition arrangements are bespoke to the individual needs of each young person; with a specific emphasis on the resettlement needs of BAME young people via additional ETE and mentoring support (SOVA), and relational/trauma informed programmes of engagement.
- Developing clear guidance and working protocols with Children Services in the response and management of remand bail requests to avoid where appropriate secure remands.

Engagement in Education Training and Employment (ETE)

This is no longer a nationally collected indicator, but the local YOT partnership has recognised that engagement in ETE is a key protective factor against offending. During the last year there have been very focussed and strategic efforts to improve this previously stubborn area of underperformance.

What can be proven at present is that young people exiting YOT orders are better engaged with ETE than they were at the start of their order. However, the entry level is significantly low and the wider partnership is working to understand how this occurs and to improve the offer for 'Inclusion' young people.

It is pleasing to record that the engagement levels for young people for 2017-2018 at school age are 73% and for post school age are 52%, an improvement of 16% over previous years and the highest level recorded. This is testament to a rigorous and individual approach to each case and the combined forces of the partnership through forum such as the Pupils Not in Full Time Education panel (PNIFTED) and the Post 16 Not in Education, Training or Employment panel (NEET) to identify need and pursue appropriate levels of provision. All partners involved in this initiative can take credit for the improvement in outcomes.

This continuous improvement will be driven by:

- The extension of the LAC Virtual Head role to include all YOT young people
- Work with Designated Teacher School forum to raise the profile and needs of young people who are disengaged from school age education
- Greater strategic support for YOT meetings convened to track those who are disengaged and ensure swift responses for a new more relevant offer
- Work with schools to encourage restorative responses to challenging behaviour
- Work with Skills and Employability Manager to expand the post 16 offer for young people.
- Support the SEND improvement strategy and action planning
- Dedicate YOT resources to assist ETE engagement
- Extend YOT ETE resources to include Community Resolutions and Out of Court disposals with a pathway agreed into Specialist Services to support young people at risk of disengagement from education at the earliest opportunity.

Resources and Value for Money

The Wolverhampton YOT partnership receives a variety of resources both financial and in kind from its partners all of which are overseen and understood within the strategic YOT Management Board. The YJB grant is a main source of financial income that is used to finance staffing to support the wide range of Youth Justice functions undertaken across the partnership.

Table 1 to this Plan is the Youth Justice Application framework which indicates the finance and in-kind contributions made by local partners. This funding and the in-kind contributions enable the YOT to concentrate on the system aims of reducing the number of children in the system and their reoffending whilst improving the safety, wellbeing and outcomes of children in the system. For 2018-2019 the YOT has also received direct

funding from the Police and Crime Commissioner (PCC) and this funding is specifically used to support the out of court disposal work.

In accordance with the Crime and Disorder Act 1998, Wolverhampton YOT receives contributions from all statutory partners – Police, Education, Health, Probation and Social Care. The level and type of these contributions has changed over the years since the inception of YOTs, but all partners are active participants in YOT strategic and operational delivery. Any proposal to change the levels of resourcing are presented at YMB for discussion and ratification. There are current partnership staff vacancies in the Child and Adolescent Mental Health Service (CAMHS) and Probation. CAMHS have identified some interim cover arrangements and Probation has provided the YOT with funding to enable the appointment of an additional case manager with a probation remit. Both substantive posts will be recruited to, but the interim arrangements evidence the true partnership commitment within the Wolverhampton YOT.

CWC has historically made the biggest in-kind and financial contribution to the work of the YOT, and as part of Children's Service the YOT has been required to contribute to efficiency savings. However, the YOT has also been able to utilise CWC drives for efficiency improvements such as digital transformation and business intelligence to produce coordinated and more efficient business processes.

Partnership Arrangements

The Youth Offending Team has strong links with key partnerships within the Children's and Community Safety areas of work. The YOT Head of Service carries a broad portfolio within Children's Services including edge of care support services, residential children's homes and vulnerable young people at risk of exclusion from school, those at risk of sexual exploitation and those going missing from home/ care. This broad portfolio fits well with the work of the YOT and has also assisted in strengthening the working relationship with Social Care. There are examples of good joined up working between the YOT and the Multi-Agency Safeguarding Hub (MASH) in managing risks within the community. In addition, Social Care have included the YOT in recent work around the profiling of vulnerable young people in the city.

As a response to the cessation of the reporting responsibilities by Local Authorities to the YJB for Community Safety Public Protection Incidents it has been agreed with Wolverhampton Safeguarding that any future incidents will be reported via the Serious Case Review Sub Committee and be managed under the locally agreed Table Top Review (TTR) process. The YOT undertakes an annual Section 11 audit providing evidence of our ongoing commitment to protecting vulnerable children. The YOT is represented at fora working to address issues of Child Sexual Exploitation (CSE), trafficking and the needs of those with several types of disability including learning disability. All young people attending the YOT are assessed for their risks to others, their risk of reoffending, and their individual safety and wellbeing issues. The YOT has strong links with the Multiagency Safeguarding Hub and can utilise referral procedures where necessary.

The YOT has led on PREVENT training for Children's Services and recognises the growing climate of concern in respect of terrorist activity and the need to identify early the potential for radicalisation. The YOT partnership is looking to respond to the currently published draft Youth justice response to the Terrorist threat that can be posed by a small number of children and young people.

The YOT is working to improve the step up and step-down relationships with Early Help and other Children's Services, also aligning our parenting interventions with the broader Parenting Strategy.

Within the Safer Partnership, the YOT participates in the Partnership Board and attends the Delivery Board. The YOT has strongly contributed to the Gangs and Youth Violence Strategy and is actively working to understand the increasing tensions in the local community with attention to the growing concerns presented by county lines activity. Wolverhampton YOT has been active in the establishment of a sub-regional Reducing Reoffending Strategy and work stream where it is believed some collaborative efforts might result in greater efficiency and effectiveness.

Risks and Actions for Future Delivery

Emerging trends and concerns in relation to Gang, youth violence and County Lines will be a key component of our work moving forward as a YOT partnership. The level of risk and concern of both professionals and service users presents us with a challenge to ensure that young people feel safe in our community whilst accessing relevant services. The embedding of Restorative Practice across Children's Services provides a real opportunity for the YOT to share its wisdom and history of work with this focus with a view to producing wider and better outcomes for CYP across the City. In addition, the work and service review around ALTAR and ensuring our services are structured and delivered within a trauma -informed framework will provide many opportunities going forward into 2018-2019.

The YOT partnership is aware of the need to keep a watchful eye on the First Time Entrant rate, and work to understand the implications of any statistical changes. In addition to this overarching plan with its continued focus on reducing reoffending, use of custody and ETE, a detailed action plan will be formulated to provide key areas of priority and delivery for the next year. Within this plan the key areas that will be given significant priority will be:

- To strengthen links with the Early Intervention service to promote a focus on crime prevention to further reduce the number of FTE and promote effective step down from YOT
- To increase the OOC offer to young people to reduce the numbers who reoffend and review service delivery in line with the HMIP Standards for inspecting youth offending services.
- To continue to increase the engagement of YOT young people in education, employment and training with a specific focus on post 16
- Review and implement a health triage system within the YOT.

- To increase the participation of YOT young people by ensuring they are consulted and informed and their views are heard and used to shape future provision
- To co-ordinate the multi-agency work across the city related to gangs, youth violence and county lines
- Consolidate and improve the YOT and Police Offender Management (IOM)/DETER arrangements to manage those identified as highest risk of serious harm.
- To improve the quality of YOT interventions through implementation of the abuse, loss, trauma, attachment and resilience training (ALTAR). This will increase the knowledge and skills to develop trauma informed practice and interventions
- To reduce the use of Youth Detention Accommodation and accessing remand placements in the community with Children Services.
- To ensure that 'Transition to Adulthood' arrangements with the Probation service are timely and effective
- To hold partners to account for maintaining their resource contributions to YOT particularly co-located staff
- To promote continued compliance with Youth Justice Board National Standards
- To maintain quality services to Courts
- Continue to use quality data and information to inform practice and service delivery.
- Maintain a robust quality assurance processes for assessments, reports, plans and delivery with a focus on the outcomes for the young people.
- To use quality data to inform on-going practice and service design regarding all issues of identifiable disproportionality.
- Specifically obtain the views & voices of BAME young people to inform our services for them.
- Develop bespoke programmes and interventions to support BAME young people to engage with YOT interventions, such as the Bronze Art Award; ETE, and to reduce their risks of reoffending.

Approval

This plan is approved by the YOT partnership and signed off by the Chair of the YOT Management Board. It is also subject to Cabinet approval within CWC.

Table 1: Partner contributions to the youth offending partnership pooled budget 2018-2019

Agency	Staffing costs (£)	Payments in kind – revenue (£)	Other delegated funds (£)	Total (£)
Local authority*	1,113,584	18,133	302,977	1,434,694
Police Service	27,360	61,100		88,460
National Probation Service		53,603		53,603
Health Service		118,786		118,786
Police and crime commissioner**	66,000			66,000
YJB Practice Grant	436,482			436,482
Welsh Government				
Other***		20,400		20,400
Total	1,643,426	272,022	302,977	2,218,425

* For multi-authority YOTs, the totality of local authority contributions should be described as one figure.

** Any money from the police and crime commissioner that has been routed through a local crime reduction partnership should be included here.

*** It should be noted that the 'Other' category is for additional funding that the YOT can use for any general youth justice activities.